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Executive Registry
81-2806

25 June 1984

NOTE TO: Executive Director

FROM: _____   25X1
         Director of Central Reference

SUBJECT: IHC Meeting on 22 June 1984

                                                                   25X1

[   ]   25X1

        1. The IHC meeting of 22 June consisted of two briefings--[   ] 25X1
of the ICS on the importance of communications in crisis management and
Dr. Lance Miller of IBM on artificial intelligence software supporting
Epistle, a text critiquing system--and two business items.

        2. The business items concerned State's failure to date to implement the
standard IC format for cables and a status input on CIRS. State made a strong
plea that they could not enforce a standard format on their overseas posts and
proposed a "gerrymander" scheme to try to superimpose the format at the
Headquarters distribution point. State officials were not convinced that this
would help other agencies with their automatic dissemination and retrieval
systems so it was agreed to refer the proposal to the working group on
formats. An ODP employee represents CIA on this working group but I have also
alerted OCR and Commo people so he has the benefit of their input. My initial
feeling is that it won't work but we won't know anything until after this
working group reviews the proposal.

        3. CIRS, as always, is a contentious issue. The proposal under
consideration was to have IHC recommend to the DDCI formal approval of the
implementation of Phases 3 and 4. The NSA member and I recommended that we
not proceed to Phases 3 and 4 until we had more experience with and an
evaluation of Phases 1 and 2. Others felt it was necessary to go ahead to
ensure that adequate funding was provided to CIRS beyond FY 1985. I reminded
the Chairman and others that CIA had not formally agreed to participate in
CIRS and that after several briefings by IHC staffers to DI officials, DI
officials agreed that CIRS would not provide the DI analyst with anything they
are not already receiving or will be receiving from SAFE.

        4. The briefings were good. The IBM one was the better of the two. I
quickly became disenchanted with the ICS staffer when he lauded the successes
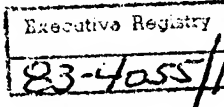of CAJIT.

        5. The new FBI member was introduced--a software specialist. Need 1 say
more?

                                                                   25X1

All portions classified SECRET.

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25X1

Director
Intelligence Community Staff
Washington, D.C. 20505

Executive Registry
83-4055/1

DCI/ICS 83-3029
1 September 1983

NOTE FOR: Executive Director, Central
Intelligence Agency

SUBJECT: IHC Membership

REFERENCE: Your Memo to D/ICS, dtd 29 August 1983,
Same Subject, ER 83-4055

25X1

Thanks for your note on IHC membership. Your
recommendation is clearly in keeping with the change
25X1   in emphasis for IHC discussed [ ] and is a first
important step in that direction.

I will keep you informed of our progress.

25X1

25X1

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25X1

CONFIDENTIAL

Central Intelligence Agency
Washington, D.C. 20505

10 August 1983

Executive Director

MEMORANDUM FOR THE D/ICS

Executive Registry

83-4055

SUBJECT: IHC Membership

1. Following up on the discussion [ ] concerning information handling, increased exploitation of open literature, machine translation feasibility and the focus of the Information Handling Committee, I would like to reverse the order of our IHC member/alternate, as follows:

2. Henceforth, [ ] Director, DDI Office of Central Reference, will be the member; [ ], Director, [ ] Office of Data Processing will be the alternate. The intent, consistent with the discussion [ ] is to stress the broad scope of information handling, with ADP and other technical aspects an integral, but subsidiary, focus.

cc: ADDI
     D/OCR
     DDA
     D/ODP
     C/PS

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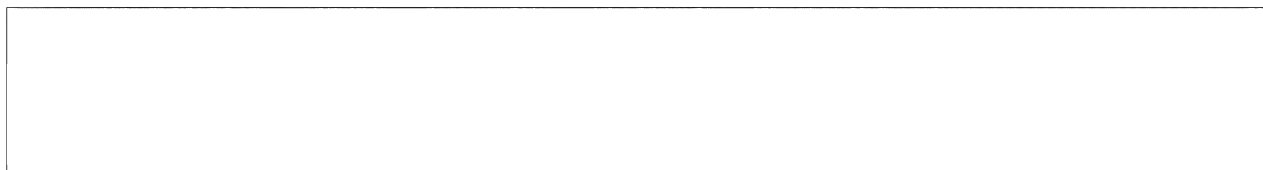25X1

83-3992

8 August 1983

MEMORANDUM FOR: Executive Director

FROM: Executive Assistant to the DDCI

SUBJECT: Follow-Up on Recent Community Conference

1. Following up on last week's Community Conference, the DDCI would appreciate your checking on and advising him of the following:

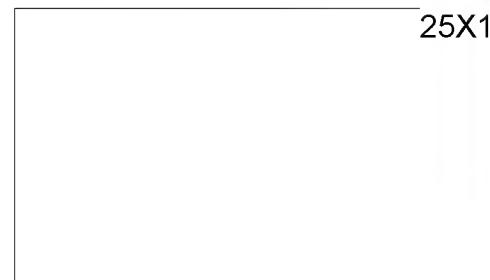-- Where do we stand on computer translation in CIA?

25X1

25X1

Distribution:
     Orig - Adse.
       2 - O/DDCI
         ER

25X1

Central Intelligence Agency
Washington, D.C. 20505

25X1

10 August 1983

Executive Director

NOTE FOR: DDA

Please pass General Lewis's kind words on
to those named, with my thanks too for representing
the Agency well. Good job.

25X1

BENNETT L. LEWIS
Lieutenant General, USA
Director

cc: Mr. Harry E. Fitzwater,
Director for Administration
Director
of Training and Education

25X1

25X1

CY __1__ OF __9__ CYS

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Office of the Deputy Director

29 July 1983

NOTE FOR: ExDir

SUBJECT: Package for Program Managers'
            Off-Site Conference

Attached you will find my inputs for
the DCI's conference on 4 and 5 August.
They are in the same format as the
suggested agenda which the DCI forwarded
to you. I hope that they will be helpful
in your preparation for that conference.
Should you have any questions or want to
discuss any point in detail, I will be more
than happy to do so.

25X1

Attachment:

25X1

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25X1

DDA 83-1858/1 25X1

25 JUL 1983

MEMORANDUM FOR: Executive Assistant to the Executive Director

FROM: Harry E. Fitzwater
                Deputy Director for Administration

SUBJECT: Suggested Items for the DCI's Off-Site Conference   25X1

    In accordance with your request, we offer the following topics for possible
inclusion in the conference agenda for the 4 - 5 August session   25X1

        a. The need to ensure adequate levels of resources are
    devoted to sustain an effective, responsive support infrastructure.

        b. Security issue: leaks, unauthorized disclosures, control
    of intelligence throughout the Community, and use of the polygraph.

        c. Relations with the media.   25X1

                                Harry E. Fitzwater

Distribution:
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    1 - ER

25X1

CONFIDENTIAL

25X1

19 July 1983

MEMORANDUM FOR: Director of Central Intelligence

VIA: Deputy Director of Central Intelligence

FROM: Eloise R. Page
                Acting Director, Intelligence Community Staff

SUBJECT: Invitation to Off-Site Conference

    1. <u>Action Requested</u>: That you sign the attached memorandum.   25X1

    2. <u>Background</u>: The attached memorandum and agenda for the off-site meeting incorporate changes suggested by the DDCI. We are in the process of assigning persons responsible for presentations at each session.   25X1

25X1

Eloise R. Page

25X1

25X1

Upon Removal of Attachment and
Caveats this memo is downgraded to
UNCLASSIFIED

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TOP SECRET

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TENTATIVE AGENDA FOR OFF-SITE CONFERENCE

4-5 August 1983

Setting the Scene

The Fiscal Environment and Prospects for Future Community Growth

-- 1985 Capabilities Study indentified a number of intelligence shortfalls and required improvements.

-- Substantial growth in Community funding and manpower has been realized in the last three years to address these shortfalls.

-- Prospects for sustained growth at current rates in FY 1985 and beyond are decreasing. (Congress is beginning to balk at requested manpower increases in FY 1984. The Community will undoubtedly sustain reductions in growth.)

-- The questions will increasingly become: How do we maintain the momentum of the past few years and continue to correct identified deficiencies without major increases in resources? How can we better allocate resources to the highest priority topics? What ongoing activities can be reduced to permit redirection of resources?

-- Community coordination with respect to congressional issues

25X1

25X1

Areas of Substantive Concern

25X1

-- What investments or policies are required to improve our assessments of foreign scientific advances and better avoid technological surprise?

-- What areas in pure science, applied engineering, and military systems are we currently forecasting to be the source of future technological breakthroughs?

-- Can techniques for traditional military I&W or prediction of political instability be adapted to the S&T forecasting problem?

Processing and Dissemination

-- With the increases in both technical and human source collection projected for the mid-to-late 1980s, are we adequately prepared to process and disseminate the increased volume of information?

25X1

TOP SECRET

25X1

-- Where are we least prepared--imagery, SIGINT, or human source? Are problems primarily due to a lack of funds and manpower or to outdated policies and procedures? What steps can be taken to improve processing and dissemination within increasingly tight fiscal constraints?

25X1

Strategic Weapons and Treaty Monitoring
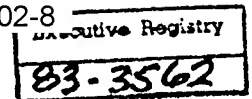
25X1

Open Forum

-- Other topics of interest.

25X1

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S E C R E T

15 July 1983

MEMORANDUM FOR: Director, Intelligence Community Staff

FROM: Executive Assistant/DDCI

SUBJECT: DDCI's Suggestions for Off-Site Conference

1. The DDCI has the following reactions/suggestions for the off-site conference:

--Change the date to 8-9 August to give participants more time to prepare. This has been cleared on both the DCI and DDCI calendars.

--You should designate a specific individual to be responsible for presentations at each session. That person can either make the presentations himself or just orchestrate others who will do so.

--<u>The Fiscal Environment</u>: John would like you to be responsible for this briefing. Charts should be prepared depicting growth rates, etc. NSA, DIA and CIA should speak to their gaps.

--<u>Processing and Dissemination</u>: NSA, NPIC and CIA should make presentations on how they are prepared to tackle the increased amount of data we will be getting. [   ] can   25X1
either speak to NPIC himself or bring someone along to do so. CIA should also specifically address how they will deal with the mountains of material expected to come from
[   ] CIA and DIA should specifically speak to how we have   25X1
handled data in the past, what the impact of the new collection systems will have, what we are doing about it so far, and what remains to be done.

--<u>S&T Forecasting</u>: CIA, DIA and the services should address the first and third items you have suggested under this category. The second item should be deleted. The services should address the fourth.

25X1

S E C R E T

--<u>Caribbean Basin</u>: As you would guess, John would like you to handle this presentation.

--<u>Conflict Situations</u>: This section should be deleted.

--<u>Strategic Weapons and Treaty Monitoring</u>: You should have Larry Gershwin, NIO/SP, and [   ] Chief/Arms Control Intelligence Staff, make presentations during this session and participants can then respond as appropriate.

   25X1

2. Please give us a call if you have any questions.

   25X1

Attachment: Tentative Agenda

   25X1

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